FINANCIAL INFORMATION C

Unconsolidated annual accounts

₽

| Annual report of the board of directors | 72 |
|---|----|
| Summary unconsolidated annual accounts | 78 |
| I. Balance sheet after appropriation | 78 |
| 2. Income statement | 80 |
| 3.Valuation rules | 82 |
| 4. Social report | 84 |
| Statutory auditor's report | 87 |
| | |

ANNUAL REPORT OF THE BOARD OF DIRECTORS

to the ordinary General Meeting of shareholders of 21 May 2002 concerning the unconsolidated annual statement of accounts for the year ending on 31 December 2001

Ф

Dear Shareholders,

We are pleased to report to you, pursuant to article 95 of the Companies' Code, on the activities of our company and our management during the past financial year ending on 31 December 2001.

COMMENTARY ON THE ANNUAL ACCOUNTS

These comments are based on the balance sheets after the appropriation of profits, and are therefore made subject to the approval of the proposals for the appropriation of profits by the annual meeting.

The annual accounts have been drawn up pursuant to the Law of 17 July 1975 concerning the accounting of enterprises and the implementing decrees thereto, and in accordance with the particular legal and regulatory provisions that apply to the company.

The valuation rules have not changed since last year.

The main activities of the company Roularta Media Group NV are located in three areas:

- printed media

- audio-visual media

- new media.

At the same time RMG NV is the holding company for several companies in the media sector and the printing world.

The balance sheet and the income statement, together with the notes, offer a general overview of the activities of our company, as well as the results achieved.

Investments in intangible fixed assets relate solely to software purchases and the development of specific software, mainly for the new Easy.be site. The largest investments in tangible fixed assets relate to the completion of the administrative building at the head office in Roeselare and the purchase of an adjacent building, as well as computers and office furnishings.

The investments in financial fixed assets consists mainly of: - the acquisition of participating interests in Hippos Vademecum NV, Studio Press SAS, Idéat Editions SA and Regionale Media Maatschappij NV;

- capital increases in the context of the conversion of capital into euros

and a capital increase at Publiregioes Lda;

- the full paying in of the capital of VMM NV;

- loans to a number of new participations, as well as to subsidiaries launching new products.

In the course of the financial year the company sold its participating interests in Easy Solutions NV and in Mass Transit Media NV.

Under the new agreements with Mercator Printing Group NV, the paper for our own publications is purchased directly by RMG. This has the effect of creating stocks.

Trade debtors includes a credit note receivable of EUR 3.2m, which is the subject of a dispute, the outcome of which is not yet known.

Short-term investments consist of own shares which the company held at 31 December 2001. At the end of December 2001 the company had 131,139 own shares in portfolio. These shares are carried at the value of the Roularta share at 31 December 2001, leading to a reduction in value of EUR 691,964.20 being charged to income. The own shares held in portfolio at 31 December 2000 (in all 119,305) were destroyed by notarial deed in October 2001, leading to an equivalent charge to unavailable reserves (EUR 7,170,230.50).

By notarial deed of 18 June 2001 the capital of the company was converted into euros, giving EUR 111,051,137.73. By the same deed the company capital was increased by EUR 691,065.17 through the creation of 61,950 new shares with the related VVPR strip owing to the exercise of warrants, bringing it up to EUR 111,742,202.90. The board of directors, making use of the authorised capital, subsequently increased capital by EUR 797.10, to give a rounded amount of EUR 111,743,000.

The increase in the provision for other liabilities and charges relates primarily to the setting up a provision for losses on the financing of subsidiaries in difficulties, at the start of 2002.

Short-term financial debts have risen owing to the use of short-term credit.

ANNUAL REPORT 2001 ROULARTA MEDIA GROUP

Balance sheet after appropriation (in EUR '000)

| ASSETS | 31/12/01 | % | 31/12/00 | % |
|----------------|----------|-------|----------|-------|
| Fixed assets | 215,910 | 69.32 | 208,503 | 66.83 |
| Current assets | 95,540 | 30.68 | 103,470 | 33.17 |
| TOTAL ASSETS | 311,450 | 100 | 311,973 | 100 |

| LIABILITIES | 31/12/01 | % | 31/12/00 | % |
|-------------------------------|----------|-------|----------|-------|
| Shareholders' equity | 64,2 | 52.72 | 172,137 | 55.18 |
| Provisions and deferred taxes | 3,570 | 1.15 | 2,131 | 0.68 |
| Amounts payable > 1 year | 43,519 | 13.97 | 42,849 | 13.73 |
| Permanent equity | 211,300 | 67.84 | 217,117 | 69.59 |
| Amounts payable < 1 year | 99,199 | 31.85 | 94,561 | 30.31 |
| Accrued charges and deferred | 951 | 0.31 | 295 | 0.10 |
| TOTAL LIABILITIES | 311,450 | 100 | 311,973 | 100 |

| From the above data we derive the following ratios: | 31/12/01 | 31/12/00 |
|---|----------|----------|
| 1. Liquidity (current assets / short-term payables) | 0.96 | 1.09 |
| 2. Solvency (shareholders' equity / total assets) | 52.72 | 55.18 |

 \triangle

INCOME STATEMENT

Turnover has dropped owing to falling advertising income. At the same time Roularta Media Group was confronted in 2001 with rising paper prices and personnel costs. Owing to the lower pace of investment, depreciation reduced from EUR 6.8m to 5.2m. Operating profit fell from EUR 17.8m to 6.7m.

The increase in financial income relates solely to the dividends received, in particular the interim dividend from VMM NV. Financial charges include the reduction in value on own shares to bring their stated value in line with the market price at balance sheet date and a reduction in value on a long-term receivable, collection of which is right now uncertain.

Extraordinary charges have risen significantly. A major item here is reductions in value on financial fixed assets, including Kanaal Z/Canal Z.

APPROPRIATION OF EARNINGS

We propose to you that the net profit be appropriated as follows:

| Net profit available for appropriation | | +3,818,979.52 |
|---|---------------|---------------|
| Consisting of | | |
| - profit for the year available for appropriation | +2,254,938.65 | |
| - profit carried forward from the previous financial year | +1,564,040.87 | |
| Profit to be carried forward | | - 49,963.52 |
| Distribution of profits | | -3,769,016.00 |
| Consisting of | | |
| - dividends | -3,769,016.00 | |

The dividends consist of:

| Type of shares | Total gross | Retained withholding tax | Total net | Number of shares | Net/ share |
|---------------------------------|----------------|--------------------------|----------------|---------------------|---------------|
| Ordinary shares | € 3,210,902.40 | € 802,725.60 | € 2,408,176.80 | 8,027,256 * | € 0.30 |
| Ordinary shares with VVPR strip | € 558,113.60 | € 83,717.04 | € 474,396.56 | 1,395,284 | € 0.34 |

* = 8,158,395 - 131,139 : see below - the dividend on own shares held in portfolio is allocated to the other shares.

We propose that the dividends be payable from 31 May 2002 against presentation of coupon no. 4 and, where applicable, VVPR no. 4 at the banking counters of BBL, Bank Degroof and KBC Bank.

ARTICLE 524 OF THE COMPANIES' CODE

Decisions of the Board of Directors that can give rise to a benefit to a shareholder having a significant influence on the appointment of directors are, in the case of stock market listed companies, subject to a special procedure described in article 524 of the Companies' Code.

This procedure, for which provision is made in Article 524 of the Companies' Code, was applied by the Board of Directors to Roularta Media Group NV's sale of the shares of Easy Solutions NV to Cennini NV.

Given their independence with respect to the decision or proposed transaction, the board tasked directors Clement De Meersman, Iwan Bekaert, Jean Pierre Dejaeghere and the expert, Raphael Despierre, with drawing up a report pursuant to article 524 of the Companies Code.

The conclusion of the report of the three directors and the expert reads as follows:

The three directors and the expert, appointed because of their independence with respect to the decision or the proposed transaction, conclude that the sale of all 2,500 shares of Easy Solutions NV to Cennini NV for EUR 305,000 is in the interest of the company and of the entire body of shareholders of NV Roularta Media Group, for the following reasons:

1) Roularta Media Group took the participating interest in Easy Solutions NV with the intention of offering software development services to third parties. Today, two years after the creation of the company, Easy Solutions NV has no third-party assignments, other than from Roularta Media Group NV. In addition Easy Solutions NV lacks the commercial staff with which to promote Easy Solutions NV's services to third parties and in this way build up a customer base separate from Roularta Media Group NV. Easy Solutions appears not to be succeeding in doing what it was set up to do.

2) The basic development of the Easy.be portal site, in which Easy Solutions NV was involved, is now complete. The further supervision and

74 Annual report of the board of directors

maintenance of the site can be undertaken by Roularta Media Group NV's own IT department. This means that the assignments coming from Roularta Media Group NV are reducing steadily.

3) In general it can be stated that Easy Solutions NV's activities do not belong to Roularta Media Group NV's core business.

In this respect the decision to sell the shares of Easy Solutions NV is in the interest of the company and of the shareholders as a whole.

On the other hand the three independent directors conclude that the sale of the total package of shares for \notin 305,000 does not procure an advantage for Cennini NV in the form of preferential remuneration granted either directly or indirectly.

There are no significant capital gains or losses in the Easy Solutions company. The company does not own any licences or any goodwill. The proposed sales price of \notin 305,000 for the entire share package corresponds to the fraction value of the shares, which in the light of the foregoing is a correct pricing.

The financial consequences of the proposed transaction for Roularta Media Group NV consist of its receiving remuneration of \notin 305,000 for this transaction.

After deliberation based on the above report and taking note of the abstentions as provided for in article 523 of the Companies' Code, the board of directors decided as follows:

The board of directors unanimously approved the sale by Roularta Media Group NV of all the shares of Easy Solutions NV to Cennini NV for € 305,000.

The board of directors is also of the opinion that, in these circumstances, there is no question of any preferential remuneration of a shareholder of Roularta Media Group NV.

IMPORTANT EVENTS AFTER THE END OF THE FINAN-CIALYEAR

In February 2002 Roularta Media Group NV exercised its put option on 5.82% of the shares of Mercator Printing Group NV. This brings Roularta Media Group NV's participating interest in Mercator Printing Group NV to 33.33%.

At the start of 2002 Roularta Media Group NV took a 51% participating interest in the Dutch company Zeeuws Vlaams Mediabedrijf BV, which is responsible, among other things, for publishing the Zeeuwsch Vlaams Advertentieblad.

In March 2002 it was agreed with Uitgeversbedrijf Tijd, the shareholder of Belgian Business Television NV, that RMG NV would take full management responsibility for Kanaal Z/Canal Z.

At 1 June 2002, ECI will take over the Media Club from Roularta Media Group NV. The cooperation between ECI and RMG is intended to last at least five years.

INFORMATION ABOUT CIRCUMSTANCES THAT COULD SIGNIFICANTLY INFLUENCE THE COMPA-NY'S DEVELOPMENT

VV e do not anticipate any particular circumstances that could significantly influence the future development of our company.

RESEARCH AND DEVELOPMENT

N o research and development was carried out during 2001.

CAPITAL INCREASE AND ISSUE OF CONVERTIBLE BONDS AND WARRANTS DECIDED BY THE BOARD OF DIRECTORS IN THE COURSE OF THE FINANCIAL YEAR

The board of directors did not take any decision during the past financial year to issue convertible bonds and/or warrants in the framework of the authorised capital.

On 18 June 2001 the Board of Directors, making use of the authorised capital as provided for in the articles of association, increased capital by EUR 797.10 in order to bring it to EUR 111,743,000 by incorporating the appropriate amount of reserves and without issuing new shares.

SUB-BRANCHES

The company does not have any sub-branches.

OWN SHARES

During 2001 the board of directors acquired 131,139 shares in the company, as authorised by the General Meeting of 16 May 2000. This statutory authorisation was renewed by the Extraordinary General Meeting of 10 October 2001.

The 131,139 shares were acquired for a total amount of EUR 3,236,060.80. These own shares are included under the asset heading 'investments' at their market price at 31 December 2001 (EUR 2,544,096.60). Owing to the low share price, a reduction in value of EUR 691,964.20 was recorded on own shares.

By decision of the Extraordinary General Meeting of 10 October 2001 the 119,305 own shares acquired in the course of 2000 were destroyed, with a corresponding charge to the unavailable reserve.

The dividend entitlement attached to own shares was distributed, undiminished, to the other shares, the entitlements of which are not suspended. The corresponding coupons and VVPR strip (coupon no 4 – VVPR strip no 4) will be destroyed (see above table dividends).

SHARES OWNED BY A SUBSIDIARY

he companies' subsidiaries do not possess any shares of Roularta Media Group NV.

ADDITIONAL ACTIVITIES OF THE STATUTORY AUDI-TOR

During 2001 the statutory auditor or persons having an employment relationship with the statutory auditor invoiced fees of EUR 4,912.79 for additional activities (include preparing a special report on the issue of warrants with suspension of the preferential rights of existing shareholders).

No additional tasks were undertaken by persons having a cooperation relationship with the statutory auditor.

OUTLOOK

he board of directors expects paper prices to fall further.

The board of directors will be acting in 2002 to save costs. Despite this the board will remain attentive to market developments, possibly leading to take-overs within the group's main business areas.

Roularta Media Group's corporate site (www.roularta.be) is being totally overhauled. The updated site will include a special 'investors' section with a wide range of financial information. Visitors to the site can put questions to the CEO and read the questions, and the answers to them, of other interested parties. Investors can now register as members of the Roularta Investor Club. Club members receive the latest news from and about Roularta e-mailed to them, including new products and services, changes in group structure, mergers, take-overs, earnings results, etc.

This initiative is setting a precedent for Belgian listed companies.

APPOINTMENTS

The terms of office of Mrs Lieve Claeys and Mrs Caroline De Nolf expire at the Annual Meeting of 21 May 2002. The board of directors proposes to the General Meeting that Mrs Lieve Claeys and Mrs Caroline De Nolf be reappointed for six-year terms.

Mr Clement De Meersman will tender his resignation at the annual meeting. It is proposed to the General meeting that Bvba Clement De Meersman, having its registered office at 8000 Bruges, Leffingestraat 17, represented by its manager Clement De Meersman, be appointed as (independent) director for a six-year term.

REMUNERATION OF DIRECTORS

The remuneration of board members is set by the General Meeting and consists of a global amount, to be divided up by the board between the Chairman and the other directors. The company paid to its directors, in the form of direct and indirect compensation for 2001, a total amount of EUR 1 million.

EMPLOYEE MOTIVATION PLAN

Stock options and warrants

The company wishes to motivate its management and employees on an ongoing basis and to offer them the opportunity of benefiting from the growth of Roularta Media Group and the evolution of the Roularta share.

For these reasons the company developed a share option plan and a warrant plan in 2001.

In all 82,125 company shares can be issued under the share option plan of 27 June 2001. The price option holders will be required to pay during the exercise periods in order to exercise an option and acquire a share, was set at EUR 18.20. In all 73,575 options have been allotted to participants selected by the Committee, with each option entitling its holder to one share.

In October 2001 the Extraordinary General Meeting decided to issue 200,000 warrants, each entitling its holder to subscribe to one new share under the conditions and arrangements of the Warrant Plan II. The price that warrant holders will be required to pay during the exercise periods in order to exercise an option and acquire a share, was set at EUR 20.13. In all 114,600 warrants were allotted to participants selected by the Committee.

DISCHARGE

Presented to it and to accept the proposed appropriation of profit, and also to grant discharge to the directors and to the statutory auditor in respect of the exercise of their missions.

Roeselare, 22 March 2002 The Board of Directors

76 Annual report of the board of directors



unconsolidated balance sheet

Ψ

FΓ

1. UNCONSOLIDATED BALANCE SHEET AFTER APPROPRIATIO

| ASSETS | IN THOUSANDS OF EUROS | 2001 | 2000 |
|--------------------------------|-------------------------|---------|---------|
| Fixed assets | | 215,910 | 208,503 |
| I. Formation expenses | | 510 | 1.021 |
| II. Intangible assets | | 6,962 | 8,621 |
| III. Tangible assets | | 18,249 | 18,628 |
| A. Land and buildings | | 14,365 | 14,307 |
| B. Plant, machinery and equip | nent | 1,274 | 1,488 |
| C. Furniture and vehicles | | 2,55 | 2,425 |
| E. Other tangible assets | | 59 | 103 |
| F. Assets under contruction a | nd advance payments | 0 | 305 |
| IV. Financial assets | | 190,189 | 180,233 |
| A. Affiliated enterprises | | 149,037 | 38,424 |
| I. Investments | | 135,183 | 129,716 |
| 2. Amounts receivable | | 13,854 | 8,708 |
| B. Other enterprises linked by | participating interests | 40,243 | 40,833 |
| I. Investments | | 39,914 | 40,029 |
| 2. Amounts receivable | | 329 | 804 |
| C. Other financial assets | | 909 | 976 |
| L. Shares | | 652 | 714 |
| 2. Amounts receivable and | cash guarantees | 257 | 262 |
| CURRENT ASSETS | | 95,540 | 103,470 |
| | | 332 | 0 |
| V. Amounts receivable after | - | 332 | U |
| B. Other investments and dep | OSILS | 552 | |
| VI. Stocks and contracts in pr | ogress | 4,332 | 0 |
| A. Stocks | | 4,332 | 0 |
| I. Raw materials and consu | mables | 4,126 | |
| 2. Work in progress | | 206 | |
| VII. Amounts receivable with | n one year | 77,822 | 85,575 |
| A. Trade debtors | | 73,286 | 81,980 |
| B. Other amounts receivable | | 4,536 | 3,595 |
| VIII. Investments | | 2,544 | 7,282 |
| A. Own shares | | 2,544 | 7,170 |
| B. Other investments and dep | osits | | 112 |
| IX. Cash at bank and in hand | | 9,237 | 9,640 |
| X. Deferred charges and acc | rued income | 1,273 | 973 |
| Total assets | | 311,450 | 311,973 |

イ

78 Unconsolidated balance sheet

BALANCE 2001 2000

Ψ

| LIABILITIES | IN THOUSANDS OF EUROS | 2001 | 2000 |
|------------------------|--|---------|---------|
| Capital and reser | ves | 164,211 | 172,137 |
| I. Capital | | 111,743 | ,05 |
| A. Issued capita | | ,743 | ,05 |
| II. Share premi | ım account | 309 | 312 |
| IV. Reserves | | 52,025 | 59,093 |
| A. Legal reserv | e | 11,105 | 11,105 |
| B. Reserves no | t available for distribution | 2,544 | 7,755 |
| C. Untaxed res | erves | 1,871 | 1,768 |
| D. Reserves av | ailable for distribution | 36,505 | 38,465 |
| V. Profit carried | l forward | 50 | 1.564 |
| VI. Investment g | rants | 84 | 117 |
| Provisions and de | ferred taxation | 3,570 | 2,131 |
| VII. A. Provisions for | or liabilities and charges | 3,067 | 1,676 |
| | and similar obligations | 670 | 380 |
| | ilities and charges | 2,397 | 1,296 |
| B. Deferred ta | ~ | 503 | 455 |
| Creditors | | 143,669 | 137,705 |
| VIII. Amounts pay | able after more than one year | 43,519 | 42,849 |
| A. Financial del | ots | 43,482 | 42,613 |
| 4. Credit ins | titutions | 6,197 | 6,197 |
| 5. Other loa | ns | 37,285 | 36,416 |
| D. Other amou | ints payable | 37 | 236 |
| IX. Amounts pay | able within one year | 99,199 | 94,561 |
| A. Current por | tion of amounts payable after more than one year | | 1,043 |
| B. Financial del | ots | 9,618 | 0 |
| I. Credit ins | titutions | 9,618 | |
| C. Trade debts | | 68,516 | 68,999 |
| I. Suppliers | | 67,756 | 67,219 |
| | change payable | 760 | 1,780 |
| | ceived on contracts in progress | 10,007 | 10,031 |
| | neration and social security | 6,680 | 7,441 |
| I. Taxes | <i>'</i> | 2,253 | 2,061 |
| | ation and social security | 4,427 | 5,380 |
| F. Other amou | · · · · · · · · · · · · · · · · · · · | 4,378 | 7,047 |
| | es and deferred income | 951 | 295 |
| X. Accrued charg | I | | |

Unconsolidated balance sheet 79

2. UNCONSOLIDATED INCOME STATEMENT ATED INCOME

Ψ

| INCOME STATEMENT IN THOUSANDS OF EUROS | 2001 | 2000 |
|---|----------|----------|
| I. Operating income | 281,605 | 295,932 |
| A. Turnover | 271,333 | 280,267 |
| B. Increase / decrease in stocks of finished goods, | 206 | |
| work and contracts in progress | | |
| D. Other operating income | 10,066 | 15,665 |
| II. Operating charges | -274,884 | -278,122 |
| A. Raw materials, consumables and goods for resale | 193,364 | 192,394 |
| I. Purchases | 197,491 | 192,394 |
| 2. Increase / decrease in stocks | -4,127 | |
| B. Services and other goods | 47,843 | 51,719 |
| C. Remuneration, social security costs and pensions | 27,350 | 25,710 |
| D. Depreciation of and other amounts written off formation expenses, intangible and tangible fixed assets | 5,243 | 6,875 |
| E. Increase / decrease in amounts written off stocks, contracts in progress and trade debtors | -211 | -193 |
| F. Increase / decrease in provisions for liabilities and charges | 155 | 230 |
| G. Other operating charges | 1,140 | 1,387 |
| III. Operating profit | 6,721 | 17,810 |
| IV. Financial income | 7,556 | 3,655 |
| A. Income from financial fixed assets | 7,057 | 3,311 |
| B. Income from current assets | 377 | 244 |
| C. Other financial income | 122 | 100 |
| V. Financial charges | -5,001 | -3,560 |
| A. Interests and other debt charges | 2,357 | 1,929 |
| B. Increase / decrease in amounts written off current assets other than those mentioned under II. E | 1,735 | 808 |
| C. Other financial charges | 909 | 823 |
| VI. Profit on ordinary activities before taxes | 9,276 | 17,905 |
| VII. Extraordinary income | 777 | 33,126 |
| A. Adjustments to depreciation of and to other amounts | 210 | 10 |
| written off intangible and tangible fixed assets | | |
| B. Adjustments to amounts written off financial fixed assets | 177 | 869 |
| D. Gain on disposal of fixed assets | 354 | 32,207 |
| E. Other extraordinary income | 36 | 40 |

1E STATEMENT 2001 2000

Ψ

| VIII. Extraordinary charges | -6,388 | -2,110 | |
|--|---|--|---|
| A. Extraordinary depreciation of and extraordinary amounts written | 177 | 362 | |
| off formation expenses, intangible and tangible fixed assets | | | |
| | 3,684 | 1,517 | |
| | 1,236 | 84 | |
| D. Loss on disposal of fixed assets | 1,166 | 109 | |
| E. Other extraordinary charges | 125 | 38 | |
| IX. Profit for the period before taxes | 3,665 | 48,921 | |
| IX. Bis | -48 | -153 | |
| A. Transfer from deferred taxation | 66 | 188 | |
| B. Transfer to deferred taxation | - 4 | -341 | |
| X. Income taxes | -1,259 | -7,365 | |
| A. Income taxes | -1,278 | -7,365 | |
| B. Adjustment of income taxes and write-back of tax provisions | 19 | | |
| XI. Profit for the period | 2,358 | 41,403 | |
| XII. Transfer from untaxed reserves | -103 | -291 | |
| A. Transfer from untaxed reserves | 66 | 216 | |
| B. Transfer to untaxed reserves | -169 | -507 | |
| XIII. Profit for the period available for appropriation | 2,255 | 41,112 | |
| | A. Extraordinary depreciation of and extraordinary amounts written off formation expenses, intangible and tangible fixed assets B. Amounts written off financial fixed assets C. Provisions for extraordinary liabilities and charges D. Loss on disposal of fixed assets E. Other extraordinary chargesImage: Comparison of the period before taxesIX. Profit for the period before taxesImage: Comparison of the period before taxesImage: Comparison of the period before taxesIX. Bis A. Transfer from deferred taxation B. Transfer to deferred taxation B. Transfer to deferred taxationImage: Comparison of the period taxesX. Income taxes B. Adjustment of income taxes and write-back of tax provisionsImage: Comparison of the periodXII. Transfer from untaxed reserves B. Transfer to untaxed reserves B. Transfer to untaxed reservesImage: Comparison of the period | A. Extraordinary depreciation of and extraordinary amounts written off formation expenses, intangible and tangible fixed assets177B. Amounts written off financial fixed assets3,684C. Provisions for extraordinary liabilities and charges1,236D. Loss on disposal of fixed assets1,166E. Other extraordinary charges125IX. Profit for the period before taxes3,665IX. Bis-48A. Transfer from deferred taxation66B. Transfer to deferred taxation-114X. Income taxes-1,259A. Income taxes-1,278B. Adjustment of income taxes and write-back of tax provisions19XI. Profit for the period2,358XII. Transfer from untaxed reserves66B. Transfer to untaxed reserves66C. Transfer from untaxed reserves66 <td>A. Extraordinary depreciation of and extraordinary amounts written off formation expenses, intangible and tangible fixed assets177362B. Amounts written off financial fixed assets3,6841,517C. Provisions for extraordinary liabilities and charges1,23684D. Loss on disposal of fixed assets1,23684D. Loss on disposal of fixed assets1,166109E. Other extraordinary charges12538IX. Profit for the period before taxes3,66548,921IX. Bis A. Transfer from deferred taxation66188B. Transfer to deferred taxation66188B. Transfer to deferred taxation-114-341X. Income taxes B. Adjustment of income taxes and write-back of tax provisions-1,259-7,365B. Adjustment of income taxes and write-back of tax provisions19-7,365XII. Transfer from untaxed reserves A. Transfer from untaxed reserves-103-291A. Transfer from untaxed reserves66216B. Transfer to untaxed reserves-169-507</td> | A. Extraordinary depreciation of and extraordinary amounts written off formation expenses, intangible and tangible fixed assets177362B. Amounts written off financial fixed assets3,6841,517C. Provisions for extraordinary liabilities and charges1,23684D. Loss on disposal of fixed assets1,23684D. Loss on disposal of fixed assets1,166109E. Other extraordinary charges12538IX. Profit for the period before taxes3,66548,921IX. Bis A. Transfer from deferred taxation66188B. Transfer to deferred taxation66188B. Transfer to deferred taxation-114-341X. Income taxes B. Adjustment of income taxes and write-back of tax provisions-1,259-7,365B. Adjustment of income taxes and write-back of tax provisions19-7,365XII. Transfer from untaxed reserves A. Transfer from untaxed reserves-103-291A. Transfer from untaxed reserves66216B. Transfer to untaxed reserves-169-507 |

| AP | PROPRIATION ACCOUNT IN THOUSANDS OF EUROS | 2001 | 2000 |
|----|--|--------|---------|
| Α. | Profit to be appropriated | 3,819 | 42,853 |
| | I. Profit for the period available for appropriation | 2,255 | 41,112 |
| | 2. Profit brought forward | 1,564 | 1,741 |
| С. | Transfers to reserves | | -36,524 |
| | 2. To legal reserve | | 9,255 |
| | 3. To other reserves | | 27,269 |
| D. | Result to be carried forward | -50 | -1,564 |
| | I. Profit to be carried forward | 50 | I,564 |
| F. | Distribution of profit | -3,769 | -4,765 |
| | I. Dividends | 3,769 | 4,765 |

3. SUMMARY OF THE VALUATION RULES WINARY OF THE VALUATION RULES

Formation expenses

Formation expenses are valued at acquisition cost and are charged to income in full in the year occurred. Where these formation expenses include substantial amounts, these are amortised on a straight-line basis over five years.

Intangible fixed assets

Intangible fixed assets include titles acquired from third parties or contributed to the company. These are amortised over their estimated economic life. Most titles have a life of 10 to 12 years : these are amortised on a straight-line basis at 8.33% or 10% a year. Exceptionally a title can be amortised at 25%. Software is amortised at 20% or at 33.33% on a straight-line basis. Research and development costs are charged immediately to the income statement. The board of directors may decide to capitalise significant amounts.

Tangible fixed assets

Tangible fixed assets are valued at acquisition value, less depreciation and reductions in value. Ancillary costs such as bringing into service and transport, are charged directly to the income statement. The non-deductible V.A.T. on cars is capitalised.

Tangible fixed assets are depreciated at the following rates:

| | Straig | ht-line | Reducing balance | | |
|-----------------------------|--------|---------|------------------|------|--|
| | min. | max. | min. | max. | |
| - land | | 0% | | | |
| - buildings | 2% | 10% | 4% | 20% | |
| - roadworks | | | 10% | 25% | |
| - other installations | 5% | 20% | 10% | 40% | |
| - major maintenance | 10% | 50% | 10% | 25% | |
| - machinery | 20% | 33.33% | 20% | 50% | |
| - office equipment | 10% | 33.33% | 20% | 50% | |
| - vehicles | 20% | 33.33% | | | |
| - assets under construction | 0% | | | | |
| (not prepaid) | | | | | |

Second-hand equipment and machinery is depreciated at 50% a year. Works of art who do not reduce in value are not depreciated.

Financial fixed assets

Participating interests and shares are valued at acquisition value. In the event of a permanent loss of value, a reduction of value can be recorded. Amounts receivable from companies in which the company has a participating interest are included under financial fixed assets when the board of directors has the intention of permanently supporting the debtor in question. These receivables are recorded at their face value.

Stocks

Raw and ancillary materials and goods purchased for resale are valued bij the FIFO method. Outdated and slow-moving stocks are systematically writen down. Print work in progress is valued at production costs including indirect production costs.

THE VALUATION RULES

Amounts receivable

Amounts receivable are recorded at nominal value. Reductions in value are applied on the basis of either determined losses, or of individual doubtful balances.

Current investments and cash at hand and in bank

Own shares are valued at the closing rate. These items are recorded at nominal value.

Deferred and accrued accounts

Deferred and accrued accounts are recorded and valued at their acquisition value and are included in the balance sheet in respect of the amount that runs over into the following financial year.

Investment grants

This heading contains investment grants actually attributed. These are taken into income pari passu with depreciation on the assets to which they refer. The amount of deferred taxes on these investment grants is transferred to the 'deferred taxation' account.

Provisions for liabilities and charges

Based on an assessment of the situation by the Board of Directors on the balance sheet closing date, provisions are set up to cover any losses which are probable or certain at the balance sheet date, but to which no precise figure can yet be attached.

Amounts payable

Amounts payable are recorded in the balance sheet at nominal value. The necessary provisions are recorded on the balance sheet date for social security, tax and commercial liabilities.

Foreign currencies

Amounts receivable and payable in foreign currency are originally recorded at the prevailing exchange rate.

Amounts receivable and payable expressed in foreign currency are translated at the end of the year at the closing exchange rate, unless specifically hedged.

The resulting translation differences are charged to the income statement when the calculation per individual currency gives rise to a negative difference and are included under 'deferred income' when the calculation per individual currency gives rise to a positive difference.

Turnover

The turnover figure consists of net advertising income, after deduction of commissions for central buying offices, advertising bureaux and distributors for reader turnover.

ф

Ψ

I. Statement of the persons employed

| A. Employees recorded in the personnel register 1. During the financial period and during the preceding financial period Average number of employees Average number of employees (in thousands of euros) 575,8 Number of actual working hours Personnel charges (in thousands of euros) 25,162 Image: Personnel charges (in thousands of euros) 1 Image: Personnel charges recorded in the personnel register 1 Image: Personnel register 1 Image: Personnel charges (in thousands) 1 Image: Personnel charges (in thousan | 81,3 88,767 2,188 | 632,4 (FTE) 975,678 (T) 27,350 (T) | 771,3 (FTE) | |
|---|-------------------------|--|-----------------------|--|
| 1. During the financial period and during the preceding financial period Average number of employees Number of actual working hours Personnel charges (in thousands of euros)575,8 886,911 25,1622. As at closing date of the financial period a. Number of employees recorded in the personnel register b. By nature of the employment contract Contract of unlimited duration Contract of replacement c. By sex - Male | 88,767 | 975,678 (T) | 771 3 (ETE) | |
| preceding financial period 575.8 Average number of employees 886,911 Number of actual working hours 25,162 Personnel charges (in thousands of euros) 2 2. As at closing date of the financial period a. a. Number of employees recorded in the personnel register b. By nature of the employment contract Contract of unlimited duration Contract of replacement c. By sex - Male - Female d. By professional category Employees Workers B. Temporary personnel and persons placed at the disposal of the enterprise | 88,767 | 975,678 (T) | 771 3 (FTF) | |
| Average number of employees 886,911 Number of actual working hours 25,162 Personnel charges (in thousands of euros) 1 2. As at closing date of the financial period . a. Number of employees recorded in the personnel register b. By nature of the employment contract Contract of unlimited duration Contract of replacement . By sex - Male - Female d. By professional category Employees Workers Workers | 88,767 | 975,678 (T) | | |
| Number of actual working hours 25,162 Personnel charges (in thousands of euros) 21,162 Image: Constraint of the series of the | | | I,252,533 (T) | |
| Personnel charges (in thousands of euros) Personnel charges recorded In the personnel register Personnel charges recorded Personnel register Personnel reg | _, | 27.350(1) | 25,710 (T) | |
| 2. As at closing date of the financial period a. Number of employees recorded in the personnel register b. By nature of the employment contract Contract of unlimited duration Contract of replacement c. By sex - Male - Female d. By professional category Employees Workers | | | () | |
| 2. As at closing date of the financial period a. Number of employees recorded in the personnel register b. By nature of the employment contract Contract of unlimited duration Contract of replacement c. By sex - Male - Female d. By professional category Employees Workers | | | Total of full-time | |
| a. Number of employees recorded in the personnel register b. By nature of the employment contract Contract of unlimited duration Contract of replacement c. By sex - Male Female d. By professional category Employees Workers B. Temporary personnel and persons placed at the disposal of the enterprise during the financial period | ull-time | Part-time | equivalents | |
| a. Number of employees recorded in the personnel register b. By nature of the employment contract Contract of unlimited duration Contract of replacement c. By sex - Male Female d. By professional category Employees Workers B. Temporary personnel and persons placed at the disposal of the enterprise during the financial period | | | | |
| b. By nature of the employment contract Contract of unlimited duration Contract of limited duration Contract of replacement c. By sex - Male - Female d. By professional category Employees Workers B. Temporary personnel and persons placed at the disposal of the enterprise during the financial period | 547 | 79 | 602, I | |
| Contract of unlimited duration Contract of limited duration Contract of replacement c. By sex - Male - Female d. By professional category Employees Workers B. Temporary personnel and persons placed at the disposal of the enterprise during the financial period | | | | |
| Contract of limited duration Contract of replacement c. By sex - Male - Female d. By professional category Employees Workers B. Temporary personnel and persons placed at the disposal of the enterprise during the financial period | | | | |
| Contract of replacement c. By sex - Male - Female d. By professional category Employees Workers B. Temporary personnel and persons placed at the disposal of the enterprise during the financial period | 542 | 78 | 596,4 | |
| c. By sex - Male - Female d. By professional category Employees Workers B. Temporary personnel and persons placed at the disposal of the enterprise during the financial period | 4 | | 4,7 | |
| Female d. By professional category Employees Workers B. Temporary personnel and persons placed at the disposal of the enterprise during the financial period | 1 | | Ι,Ο | |
| d. By professional category Employees Workers B. Temporary personnel and persons placed at the disposal of the enterprise during the financial period | 205 | 9 | 210,8 | |
| Employees Workers B. Temporary personnel and persons placed at the disposal of the enterprise during the financial period | 342 | 70 | 391,3 | |
| Workers B. Temporary personnel and persons placed at the disposal of the enterprise during the financial period | | | | |
| B. Temporary personnel and persons placed at the disposal of the enterprise during the financial period | 494 | 75 | 546,6 | |
| placed at the disposal of the enterprise during the financial period | 53 | 4 | 55,5 | |
| placed at the disposal of the enterprise during the financial period | | | Temporary | |
| during the financial period | | | Personnel | |
| | | | | |
| Average number of personnel employed | | | 50,4 | |
| Number of actuel working hours | | | 97,075 | |
| Charges to the entreprise (in thousands of euros) | | | 1,434 | |
| | | | | |

 \triangle

4. SOCIAL REPORT NOSS-number : 036-1551615-87 Numbers of joint industrial committees which are competent for the enterprise : 130.00 218.00

REPORT 2001 2000

Ψ

II. List of personnel movements during the financial period

| | | | Full- time | Part- time | Total of full-time equivalents | |
|-------|---------------|--|---------------|---------------|--------------------------------------|----|
| A. E | ntrants | | | | | |
| a. | Number of e | employed persons recorded in the | | | | |
| | personnel re | gister during the financial period | 125 | 14 | 135,9 | |
| b. | | the employment contract | | | | |
| | Contract of | unlimited duration | 124 | 14 | 134,9 | |
| | Contract for | a clearly defined work | | - | Ι,Ο | |
| С. | | evel of education | | | | |
| | Male : | Secundary education | 23 | I | 23,8 | |
| | | Higher non-university education | 23 | I | 23,7 | |
| | | University education | 4 | - | 4,0 | |
| | Female : | Secundary education | 35 | 9 | 41,7 | |
| | | Higher non-university education | 28 | 3 | 30,7 | |
| | | University education | 12 | - | 2,0 | -(|
| B. L. | eavers | | | | | |
| a. | | employed persons of which the | | | | |
| | | ination of the contracts has been recorded | | | | |
| | | nnel register during the financial period | 158 | 18 | 171,8 | |
| b. | | the employment contract | | | | |
| | Contract of | unlimited duration | 157 | 18 | 170,8 | |
| | Contract for | a clearly defined work | | - | Ι,Ο | |
| С. | By sex and le | evel of education | | | | |
| | Male : | Primary education | 4 | - | 4,0 | |
| | | Secundary education | 26 | 3 | 28,2 | |
| | | Higher non-university education | 33 | 3 | 35,1 | |
| | | University education | 7 | I | 7,8 | |
| | Female: | Secundary education | 39 | 8 | 45,2 | |
| | | Higher non-university education | 39 | 2 | 40,6 | |
| | | University education | 10 | 1 | 10,9 | |
| d. | By reason of | termination of contract | | | | |
| | Pension | | 2 | I | 2,6 | |
| | Prepension | | 2 | I | 2,8 | |
| | Dismissal | | 54 | 9 | 61,3 | |
| | Other reaso | | 100 | 7 | 105,1 | |

SOCIAL REPORT

III. Statement concerning the implementation of mesures stimulating employment during the financial period

Ψ

| | | Number of employed persons involved | | |
|--|-------------|--|---|--|
| MEASURES STIMULATING EMPLOYMENT | I. Number | 2. In full-time equivalents | 3. Financial profit (in EUR' 000) | |
| I. Measures generating financial profit I.5. Planning jobs for long-term unemployed persons I.9. Full career interruption I.10 Decrease of employment performance (part time career interruption) | 9 3 | 0.8 9.0 12.6 | 4,951 4,337 15,292 | |
| 2. Other measures 2.3. Training period for junior employees 2.6. Succesive employment contracts of limited duration 2.7. Conventional prepension | 9 3 | 1.0 18.7 2.8 | | |
| Number of employees involved in one or more measures stimulating employment : - Total for financial period - Total for the previous financial period | 43 127 | 42.2 126.5 | | |

IV. Information on vocational training for employed persons during the financial period

| Total of training initiatives at the expense of the employer | Number of employees | Number of training hours | Charges to enterprise |
|--|------------------------|--------------------------|--------------------------|
| Male | 205 | 5,533 | 300 |
| Female | 342 | 4,190 | 236 |

 \triangle

Ð

STATUTORY AUDITOR'S REPORT

Statutory auditor's report for the year ended december 31, 2001 to the shareholders' meeting of the company Roularta Media Group NV.

n accordance with legal and statutory requirements, we are pleased to report to you on the performance of the audit mandate, which you have entrusted to us.

We have audited the financial statements as of and for the year ended December 31, 2001, which have been prepared under the responsibility of the Board of Directors and which show a balance sheet total of EUR 311,450,320.27 and an income statement resulting in a profit for the year of EUR 2,358,495.43. We have also carried out the specific additional audit procedures required by law.

Unqualified audit opinion on the financial statements with an explanatory paragraph

We conducted our audit in accordance with the standards of the "Institut des Reviseurs d'Entreprises/Instituut der Bedrijfsrevisoren". Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement taking into account the legal and regulatory requirements applicable to financial statements in Belgium.

In accordance with those standards we considered the company's administrative and accounting organization as well as its internal control procedures. Company officials have responded clearly to our requests for explanations and information. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing accounting principles used, and the significant accounting estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, taking into account the applicable legal and regulatory requirements, the financial statements give a true and fair view of the company's assets, liabilities, financial position as of December 31, 2001, and the results of its operations for the year then ended, and the information given in the notes to the financial statements is adequate.

As it appears from the annual accounts and from the director's report, the NV ROULARTA MEDIA GROUP is involved in a dispute. The dispute concerns invoices amounting to 3,203,027.35 EUR which are contested by the NV ROULARTA MEDIA GROUP. This dispute is booked in the financial statements without effect on the profit of the year. The final outcome of this dispute an the eventual effect on the annual accounts cannot be determined at this moment.

Additional certifications and information

We supplement our report with the following certifications and information which do not modify our audit opinion on the financial statements:

- The directors' report contains the information required by the Companies Code and is consistent with the financial statements.
- According to article 524 of the Companies code, the Board of Directors has informed you in this director's report about the agreement made by your company and the NV CENNINI. This agreement concerns the sale of all 2,500 shares of the NV EASY SOLUTIONS to the NV CENNINI in the sum of 305,000 EUR.
- Without prejudice to certain formal aspects of minor importance, the accounting records are maintained and the financial statements have been prepared in accordance with the legal and statutory requirements applicable in Belgium.
- No transactions have been undertaken or decisions taken in violation of the company's statutes or the Companies Code which we would have to report to you. The appropriation of the results proposed to the General Meeting is in accordance with legal and statutory requirements.

Ф

Antwerp, April 2, 2002

The Statutory Auditor,

DELOITTE & TOUCHE Bedrijfsrevisoren BV ovve CVBA Represented by Jos Vlaminckx

Statutory auditor's report 87