



[GROEPSSTRUCTUUR]

GROEPSSTRUCTUUR OP 31 DECEMBER 2004

KRANTEN	GRATIS PERS	BOEKEN EN JAARBOEKEN
100% West-Vlaamse Media Groep	80% De Streekkrant-De Weekkrantgroep	100% Roularta Books
	Oost-Vlaamse Media Groep 100%	50% Academici Roularta Media
	Zeeuws Vlaams Mediabedrijf (NL) 51%	65% Follow The Guide
	Tam-Tam 100%	Media Office 100%
	Drukkerij Leysen 100%	90,40% Hippos Vademecum
	100% Style Magazine (NL)	CAP Publishing 50%
	100% Algo Communication (F)	
	100% A Nous Province (F)	
	30% A Nous Paris (F)	
	70% Mestne Revije (SI)	
	40% Publiregioes (PT)	

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	TIJDSCHRIFTEN	DIENSTEN	TV & RADIO	INDUSTRIE
	100% Sportmagazine	100% Roularta Publishing	50% Vlaamse Media Maatschappij	Roularta 75,66% Printing
	100% Press News	100% Roularta Management	Paratel 100%	Vogue Trading 66,67% Video
	100% Biblio-Roularta Medica	Roularta IT-Solutions	Plopsaland 50%	
	50% Le Vif Magazine	100% Regie De Weekkrant	100% Belgian Business Television	
	50% Himalaya	50% Top Consult	100% @-Invest	
	50% Senior Publications	25% Repropress	50% Eye-d 50%	
	Grieg Media (N) 100%	18% Febelma Regie	50% Corporate Media Solutions (IN VEREFFENING)	
	50% Senior Publications Nederland (NL)	19% Eurocasino	50% Regionale Media Maatschappij	
	50% Belgomedia		50% De Woonkijker	
	Senior Publications Verwaltungs GmbH (D) 100%	Bayard Media Verwaltungs GmbH (D) 50%	33,33% Regionale TV Media	
	Senior Publications Deutschland GmbH & Co KG (D) 100%	Bayard Media GmbH & Co KG (D) 50%		
	50% Art de Vivre Edit. (F)			
	100% Total Music (F)			
	100% Studio Press (F)			
	Band A Part (F) 100%			
	DMB Balm (F) 100%			
	Studio Press LTD (GB) 100%			
	100% Roularta Media France (F)			
	1,86% Côte Maison (F) 48,14%	Studio Participations (F) 100%		
	100% Editions Côte Est (F)	Studio Magazine (F) 100%		
	100% Cotexpo (F)			
	15,39% Cyber Press Publishing (F)			